

Report to the Warwickshire Public Service Board

22nd September 2008

LAA Key Developments

Report of the County Partnerships Manager

Recommendations:

1. It is recommended the Board makes such comments as it considers appropriate in relation to:
 - a) The Development of the Warwickshire SCS (paragraph 2)
 - b) Performance Management and Delivery Planning (paragraph 3)
 - c) Communications (paragraph 4)
 - d) The Work Programme (paragraph 6)
2. The Board authorises the Programme Champion to conclude the Improvement Support Plan in line with the outline contained in paragraph 5 of this report

1 Introduction

- 1.1 This report seeks to update the Board on key LAA developments in respect of:
 - The development of the Warwickshire SCS
 - Performance Management & Delivery Planning
 - Communications
 - Learning to Deliver Action Plan
 - Work Programme (2008/09)

2 The Development of the Warwickshire SCS

- 2.1 At the May meeting of the Public Service Board it was agreed that it would focus on the key strategic issues facing the county in the foreseeable future (up to 2015) with a view to the development of Warwickshire-wide Sustainable Community Strategy (SCS) by April 2009.

- 2.2 At the same meeting it was also agreed that the following topics would be examined and would help inform the development of the SCS:
- The Growth Agenda – visioning the impact of the Regional Spatial Strategy from the particular perspective of its impact on service demands
 - Narrowing the Gap and Raising Achievement as an ongoing driver for all of our partnership work.
 - Addressing expanding service delivery needs within the context of potentially diminishing public sector budgets
 - Changing Population and Demography of the county - developing a shared and balanced understanding across the public sector of the impact of migration and the ageing population on the economy, community cohesion and service delivery
 - Promoting Economic Growth and the Skills Agenda including the Regional Economic Strategy
 - Promoting Health and Addressing Health Inequalities including the essential interface with Educational Achievement
 - Embedding a vision for a Stronger and Safer County
 - Addressing the impact of Climate Change
- 2.3 Subsequent meetings of the Board and the Advisory Forum have emphasised the need for a multi agency approach and the need for the countywide SCS to complement and contribute to the five borough/district SCS'. In having such regard the partnerships have been aware of the County's vision through the document 'What will Warwickshire be like in 2015?' Other influences on the SCS will be:
- The LAA
 - Regional Spatial Strategy
 - Sub-National Review
 - Local Development Framework
 - Sub-Regional Issues
- 2.4 Attached as Appendix A is a Project Plan which outlines the approach that is proposed in the development of the SCS by April 2009. In summary the key proposals are:
- a) Visioning and Agreeing an Approach (**by end September 2008**)
 - b) Cross Reference with Local LSP's (**by end October 2008**)
 - c) Draft Strategy produced (**by end November 2008**)
 - d) Draft Strategy consultation (**December-January 2008**)
 - e) Approval of SCS (**February 2008**)

- f) SCS publication (**March 2008**)
- g) SCS Implementation (**April 2009 onwards**)

3 Performance Management & Delivery Planning

Performance Reporting

- 3.1 The implementation of the New LAA commenced on 1st July 2008. As a result, there has been no first quarter reporting of the New LAA.
- 3.2 Performance Management of the New LAA will commence in late September/early October with collation of mid year performance. Analysis will need to reflect and acknowledge the 'missed' quarter in 2008/09. In preparation for the next quarter a seminar will be held for all partners on 25th September 2008 (2.15-4.30: Shire Hall Warwick). Although the main purpose of the seminar will be to reinforce requirements it will also be an opportunity to discuss experiences and propose improvements where required.
- 3.3 In keeping with the intention expressed at the last Board meeting to focus on 'strategic' rather than operational issues it is intended that performance reports will be submitted in their entirety to Block Leaders. After detailed examination and analysis by that group, headline information will be submitted to the Board together with those areas of good practice and concern that have been identified by the Block Leaders. This will not preclude Members of the Board from an examination of the reports which will be available on the LAA website www.warwickshire.gov.uk/laa

Delivery Planning

- 3.4 Members of the Board will be aware that, upon approval of the New LAA, all blocks were requested to produce delivery plans between July and August. The delivery plans seeks to set out:
 - The activities that underpin the indicators
 - The extent to which the delivery of the indicator is supported by partnership activity
 - How blocks are tackling issues such as Narrowing the Gap and Cross Cutting Issues
 - Analysis of risk and activities to mitigate
 - Identification of resources to deliver and additional resources required
- 3.5 In addition to detailing 'how we will do what we have said that we will do' in the LAA; robust delivery plans are important from a performance management perspective as the inclusion of milestones and proxy measures assist in the assessment of accurate forecasting especially in those instances where data is not collated at regular intervals. The consideration of risk and resources also enables issues to be identified (and by implication) addressed promptly. Detailed assessment of resources enables partners to examine performance in light of expenditure and assess both the extent to which

resources require redirection and whether the sum total of partnership activity is adding value in terms of outcomes to the community.

3.6 The Delivery plans have been evaluated and feedback has been given to those involved in the process. In summary key issues to emerge are:

- A need in some instances for a clearer link between the activities proposed and the delivery of targets. Clarity is also required on milestones and proxy measures (where required)
- Greater attention required to narrowing the gap and the incorporation of cross cutting issues
- More detailed information on risk and the identification of resources

3.6 It is hoped that the issues that have been identified will be addressed during the refresh of the delivery plans in early 2009 in advance of the commencement of Year 2 of the LAA.

3.6 Full details of all delivery plans are available on the LAA website. Headline information on a block by block basis is attached as Appendix B to provide the Board with an overview.

4 Communications

4.1 In addition to improvements to the LAA website, the publication of the Annual Review and the development of an accessible version of the LAA; a seminar was convened in July for all partners to come together and discuss proposals for improving communications both within the partnership and to demonstrate the wider benefits of partnership working to the public. Key developments to emerge from that session and subsequent meetings was:

- The usefulness of a quarterly e-bulletin
- Each block to run two media campaigns per year
- Implementation of the Communications Framework
- Widening the LAA website to one that incorporates wider partnership activity

4.2 Block Leaders have expressed an interest in the co-ordination of communications and ensuring that progress is achieved in accordance with the framework in a manner that reflects the spirit of partnership working.

5 Learning to Deliver Action Plan 2008/09

5.1 At its meeting on 26th June 2008, the Board received information concerning the Learning to Deliver Programme (L2D) for 2008-9. The Board will recall that L2D is a development programme for Local Strategic Partnerships (LSPs) in the West Midlands that aims to provide practical support and activities to help improve the delivery of LAA outcomes.

5.2 In Warwickshire there are 6 LSPs – i.e. the Public Service Board and the 5 district based LSPs. In 2/3 tier areas, management of work relating to L2D rests with the LSP responsible for delivering the LAA (the PSB)

5.3 The individual components of the L2D programme are:

- The assignment of a Lead Local Improvement Adviser (Derrick Johnstone) with up to 12 days of support available.
- LAA Improvement Grant – in Warwickshire a total of £85,000 is available to support work help LSPs to improve their delivery of their Local Area Agreements outcomes. This is made up of £50,000 countywide and £7,000 for each of the district LSPs.
- An Improvement Support Plan must be produced to secure the resource
- The PSB must identify a Programme Champion whose role is to:
 - Provide Strategic Support to the development and delivery of the Programme
 - Ensure that PSB receives regular progress updates
 - Encourage the active participation of partner organisations in the L2D programme

5.4 The following position currently applies:

- Christine Kerr (Chief Executive of Nuneaton & Bedworth Borough Council and Chair of the Nuneaton and Bedworth LSP) has agreed to take on the role of Programme Champion for the PSB.
- Discussions have taken place with the Local Improvement Adviser and the District LSP Officers Group and it has been agreed that the Improvement Support Plan should be focused on supporting partnership activity in relation to community empowerment through National Indicator 4:

‘% people who feel they can influence decisions in their locality’.

- The Improvement Support Plan is currently being developed – in broad terms the Plan will focus on:
 - Work across the county to support and enhance the establishment and development of the Community Forums, likely to take the form of two externally facilitated workshops for each Forum addressing key local issues

- Priorities for community empowerment identified by each of the district LSPs
- Work with Town and Parish Councils to support the Parish Planning Process

5.4 It is anticipated that the Plan will be completed by the end of September 2008 and the Board is requested to authorise the Programme Champion to finalise this on its behalf.

6 Work Programme 2008/09

6.1 At the 26th June meeting of the Board it was agreed that a work programme would be established for the 2008/09 year. This is attached as Appendix C and reflects comments that were made at the meeting for the need to adopt a more strategic focus and remove some of the processes associated with LAA activity. In addition to the Board, dates have also been established for the Advisory Forum, Block Leads and every effort has been made to ensure that the dates are aligned to key LAA/partnership activity.

Development of a Warwickshire SCS (September 2008-March 2009)

Appendix A

Ref:	Key Deliverables and milestones	Lead	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr
1.0	Agree Visioning Approach	NGJ								
1.1	WCC Cabinet	NGJ								
1.2	Broad agreement on Vision and Issues to be addressed through the Strategy	PSB Members								
2.0	Cross Reference Approach	NGJ								
2.1	Key Outcomes from LAA and LAA governance structures	BB								
2.2	Complete Analysis of District Based SCS/Community Plans + key partner strategies	NGJ & District LSP Officers								
3.1	To identify common priorities and ensure bottom up approach via localities	NGJ/Area Managers								
3.2	National and Sub-Regional considerations	NGJ / BB								
3.3	Consideration of emerging themes from countywide blocks	NGJ/BB								
3.0	Draft SCS to be prepared for consultation / engagement	NGJ, District LSP Officers								
3.1	Draft Strategy approved for circulation by PSB	NGJ								

Ref:	Key Deliverables and milestones	Lead	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr
4.0	Consultation on Draft Strategy	NGJ, PSB Members District LSP Officers								
4.1	Consultation via Lisp's	District LSP Officers								
4.2	Individual Partner Endorsement	All Partners								
4.3	Locality Forums	Area Managers								
4.4	PSBAF	BB								
5.0	Finalise and Approval of SCS	NGJ								
5.1	PSB Approval	NGJ								
5.2	LSP approval	PSB Members								
5.3	Individual Partner endorsement	PSB Members District LSP Officers								
6.0	SCS Publication	Warwickshire Observatory								
7.0	SCS Implementation	All Partners								

HEADLINE DELIVERY PLANS

Children, Young People and Families

Overall Summary

A1	Block	Children, Young People and Families
A2	Vision for the Block	Every child and young person, including those who are vulnerable and disadvantaged, has the greatest possible opportunity to be the best they can be.
A3	Indicators focussed on Narrowing the Gap	As indicated above, Narrowing the Gap is fundamental to the ethos of all work carried out to support children, young people and families in Warwickshire. In addition to NI 75 - % GCSEs (incl. Maths and English), NI 116 Child Poverty and NI 117 – NEETS, which are identified as Narrowing the Gap priorities NI 50 – Emotional Health, NI 56 – Obesity, NI 69 – Bullying all have this as a focus
A4	Indicators incorporating cross cutting issues	<ul style="list-style-type: none"> - Rurality: Young people have indicated transport is a key issue for them, particularly in rural areas. This is therefore key to NI 110 (participation in positive activities) and NI 116 (children in poverty). Rurality can also indirectly impact on educational attainment and outcomes. - Equalities: We have a statutory duty to consider equalities in all elements of work and target setting. In particular, equalities issues will come into NI I50 (emotional health of children), NI I69 (bullying), NI 116 (poverty) and NI 72 (personal, social and health education). - Culture sport and active recreation: This theme is incorporated particularly in NI I50 (emotional health), NI I56 (obesity) NI 110 (positive activities) and NI 111 (youth justice).
A5	Statement of Involvement	The Children Trust Board oversees the delivery of the CYP Block of the LAA. Representation on the Board includes partners from: County Council, District and Borough Councils, Police, Health, Schools, Connexions, Voluntary and Community Sectors, Learning and Skills Councils, Chamber of Commerce. This is supported by an Officers' Group with similar representation to ensure good

		<p>communication and co-ordination for planning and performance management through partner organisations.</p> <p>Local delivery is overseen by the Children's Trust Area CYP Partnership whose membership is made up of partners as above, whose role is to plan and performance manage the LAA at a local level.</p>
A6	Localised indicators	<p>NI 102 KS2 Achievement gap between pupils eligible for free school meals and their peers achieving the expected level at Key Stages 2</p> <p>NI 102 KS4 Achievement gap between pupils eligible for free school meals and their peers achieving the expected level at Key Stages 4</p> <p>NI 112 Under 18 conception rate</p> <p>NI 79 Achievement of a Level 2 qualification by the age of 19</p>

Key Activities for 2008/09

- Investment in Healthy Schools by PCT which will enable more resources to be given to ensure that the target is reached and exceeded by Dec 2009
- Development of partnership activity with wide range of agencies linking adult and children's sectors aimed at reducing child poverty by sharing information to ensure a greater take up of benefits, working together to establish more work-related opportunities eg. apprenticeships aimed at the most disadvantaged and developing a Warwickshire Employment partnership.
- These strands are interlinked with work to reduce the number of young people not in education, employment or training (NEET) and work in the Youth Justice arena to improve the health of young people entering the youth justice system.
- The challenge to halt the rise in obesity has resulted in an increase in partnership activity focused on Narrowing the Gap, in particular in Nuneaton and Bedworth with joint projects to increase breastfeeding, promote healthy school food and encourage increased uptake of free schools meals, and an emphasis on promoting physical activity which dovetails with the cross-cutting theme to promote leisure and cultural activities
- The Warwickshire Anti-Bullying Partnership's Strategic Plan for 2008/9 will focus on prejudice-driven bullying, fitting in with the LAA cross-cutting theme on equalities
- Provision of services to promote emotional well-being through schools are being aligned to ensure that young people are able to access help at an early stage to reduce the need to access specialist treatment at a later stage.

How have we identified local priorities and how are we working with local LSP's to deliver the LAA?

- Partnership event in January 2008 - 150 partners involved. Used the event to decide LAA priorities, and also local priorities for each district
- needs analysis using the Dartington-i model informs our joint commissioning
- analysis of data including benchmarking
- feedback from children, young people and parents eg. Through the Every Child Matters survey
- professional expertise and local area intelligence

Local activities include:

- Reduction of child poverty (Warwick),
- joint work to support vulnerable young people who are not attending school(Warwick),
- prevention of children entering the care system (Rugby),
- Implementation of the Play Strategy Action Plan (North Warks)
- Tackling obesity through local Sports Network actions (North Warks),

There is some variation of structure across the county but in the main the Children's Trust Area Partnerships are the block group for children and young people within the LSP and report to the main LSP board on their activity. Communication is maintained through the attendance at LSP meetings by Block chairs and sharing of plans etc which supports a co-ordinated and coherent approach.

Are there resources available to deliver the activities that underpin the achievement of the indicator? If not what is being done or is required to ensure that activity is adequately resourced?

- There is current uncertainty as to the level of resources that will be available post- March 2009 and this is very significant in assessing whether indicators will be achievable or not. It is highly likely that very hard decisions will have to be made on prioritising services which may have a negative impact on outcomes and performance indicators.
- Budget decisions made on the Area Based Grant as well as County Council and funding through partner agencies will all make a significant impact.

What are the key risks for this block?

- Impact of national economic climate on performance eg. child poverty will be affected if unemployment raises. This in turn may well have an impact on other indicators eg. education attainment targets.
- Commitment to partnerships – they require commitment of time, effort resources to build relationships which result in a willingness to contribute to the work of others for the benefit of the community which may not be in keeping with individual organisation’s top priorities. Resource reduction may lead to intolerable pressures being placed on partnerships as organisations retrench and make hard decisions about what their priorities are and what they are prepared to devote to partnership working.
- Uncertainty about measurement and changes at national level to outcome measures which are developing with experience eg. How to measure impact on bullying which is a complex, subject to high level debate and reliant on systems of recording which are not reliable.
- Delays in receiving benchmarking data eg the children running away from home data will not be available from DSCF until 2009
- Lack of consistency of funding will impact on programmes of work, ability to retain experienced staff, incomplete programmes of work, and wasted investment
- Confusion caused by increasing impetus to recognise success in terms of improving outcomes for children and young people while other performance management tools are still relying out an output-oriented framework.

Safer Communities

Overall Summary

A1	Block	Safer Communities Block
A2	Vision for the Block	“Protecting Our Communities Together”
A3	Indicators focussed on Narrowing the Gap	NI 15 - Serious Violent Crime NI 16 - Serious Acquisitive Crime NI 21 - Dealing with local concerns about anti-social behaviour and crime by the local council and the police
A4	Indicators incorporating cross cutting issues	NI 21 - Dealing with local concerns about anti-social behaviour and crime by the local council and the police NI 30 - To reduce the number of convictions of 100 identified prolific and persistent offenders NI 40 - Drug users in effective treatment

A5	Statement of Involvement	All relevant agencies have been involved in the development of the delivery plan – Police, Police Authority, all directorates of WCC, District and Borough Councils, CDRPs as the safer communities element of the LSPs, Probation, CPS, courts, voluntary and community organisations e.g. Neighbourhood Watch, CWIC, domestic abuse statutory and voluntary agencies.
A6	Localised indicators	ALL

Key Activities for 2008/09

- Implement countywide action plan to tackle violence
- Implement Domestic Abuse strategy and action plan
- Review and implement Alcohol Harm Reduction Strategy
- Implement a range of measures through CDRPs to address acquisitive crime
- Implement a range of measures through the Warwickshire Business Crime Unit to address business crime
- Implement ASB strategy and action plan
- Review infrastructure, aims, objectives and resourcing of PPOs across the county and implement recommendations
- Deliver adult and young persons treatment services in order to achieve partnership targets for commencements in effective treatment
- Implement Road Safety strategy across the county

Most of the above activities are delivered in partnerships formed (from earlier partnership structures) to deliver the LAA.

As a result of the LAA, the Safer Communities Block partners have:

- Reviewed partnership working arrangements
- Established a process for the identification and agreement of priorities
- Identified and explored opportunities to narrow the gap
- Identified and explored opportunities for cross-cutting work
- Identified the contributions that can be made towards the achievement of mutually agreed LAA targets
- Agreed how LAA performance should be monitored

How have we identified local priorities and how are we working with local LSP's to deliver the LAA?

Each of the LSPs has their CDRP as the theme group for reducing crime and anti-social behaviour. Links are established through the CDRP and LSP into the LAA countywide targets.

Each CDRP has a Partnership Plan for the next 3 years. The countywide Community Safety Agreement is also a 3 year plan. CDRP Partnership Plans and the Community Safety Agreement are subject to a statutory annual strategic assessment which indicates the priorities for the forthcoming year.

All countywide interventions and CDRP interventions are reviewed on an annual basis, following the strategic assessment. Strategic assessment data, intervention performance data, resource availability and the findings of any internal or external reviews are all taken into account during this review process.

Are there resources available to deliver the activities that underpin the achievement of the indicator? If not what is being done or is required to ensure that activity is adequately resourced?

At the present time there are resources available to deliver the activities that underpin the achievement of the Safer Communities Block Indicators. However, these resources are only confirmed for 2008/09 and include £200k 'borrowed' from the virtual bank as an advance against LPSA2 reward funding.

A review of the Warwickshire Prolific and Priority Offenders (PPO) Scheme is currently taking place and the results of this review are due to be made available by the end of October.

A Value for Money Review of all interventions (except the PPO Scheme) that are funded through the Safer Communities Block has also been commissioned. The results of this review are due in early October.

The results of the above reviews will be considered during the budget setting process for 2009/10.

What are the key risks for this block?

- Decision making might be compromised. (Achieving a balance between the the needs of the local community and wider interests)
- Inability to meet National Indicators on Serious Violent Crime.
- The continuing perception of the public in relation to fear of crime (partly due to local and national media reporting).
- Potential changes in Government policy during the course of the LAA, without sufficient notice.
- Conflicting priorities (i.e. CDRP and LAA)

- The consequences of future funding uncertainty.

Stronger Communities

Overall Summary

A1	Block	Stronger Communities
A2	Vision for the Block	Creating strong stable and cohesive communities through the empowerment of people to have a greater say on how they are governed and services are provided. To create the environment where people of all backgrounds can access the services they require within an overall atmosphere of tolerance and diversity.
A3	Indicators focussed on Narrowing the Gap	NI1 Community Cohesion NI4 Community Empowerment NI6 Volunteering NI8 Sport and active recreation NI155 Affordable Housing
A4	Indicators incorporating cross cutting issues	NI1 Community Cohesion NI4 Community Empowerment NI6 Volunteering NI8 Sport and active recreation NI155 Affordable Housing
A5	Statement of Involvement	Lead officers for each target as follows have involved partners in the development of the plan: <ul style="list-style-type: none"> • NI1 Community Cohesion – Arun Kang (WREP) • NI4 Community Empowerment – Dave Nash (SDC) • NI6 Volunteering – Sue Palanganda (N&B Volunteer Centre) • NI8 Sport and Active Recreation – Jane Waterhouse (CSW Sport) • NI155 Affordable Housing – Alison Simmons (WDC) <p>The Delivery Plan is drawn from a range of partnership strategies and Corporate plans each of which have their own involvement mechanisms.</p>
A6	Localised indicators	All

Key Activities for 2008/09

Indicator	Key Activities
NI1 Community Cohesion	Develop and Implement Gypsy & Traveller Strategy
	Develop and implement 'new and emerging communities' strategy
	Nuneaton & Bedworth Community Cohesion Plan
NI4 Community Empowerment	Establish 30 quarterly Community Forums; & agree a local partnership plan for each Forum area.
	Establish the Warwickshire LINK to develop public participation and scrutiny within health and social care services
	LEADER Programmes in North Warwickshire, Rugby & Warwick promoting development of rural communities
NI6 Volunteering	Agree common 'volunteer management' standards for all partner agencies
	Develop a co-ordinated approach to the recruitment and support of volunteer 'governance' roles including trustees of voluntary organisations, school governors etc.
	Increase & streamline the availability of grants for grass-roots community activity (Heart Of England Community Foundation, Local Authorities)
NI8 Sport and active recreation	Manage 'Community Investment Funding' for a range of projects in each District to increase sports participation amongst key target groups
	Development of Free Swimming Programme for Under 16s and Over 60s
NI155 Affordable Housing	Aim to lift Moratoriums to maximise affordable housing provision
	Lobby the Housing Corporation for more funding and more favourable grant rates
	Identify strategic sites on public land that could be taken forward to increase affordable housing provision

How have we identified local priorities and how are we working with local LSPs to deliver the LAA?

- Priorities have been identified through analysis of data, and within each agency's business planning processes.
- Local Actions and Performance Measures are being developed within each of the District-based LSPs.
- Some key local actions are included in the County-wide Delivery Plan
- Each LSP has nominated a lead officer for each target to link to the County-wide group.

Are there resources available to deliver the activities that underpin the achievement of the indicators? If not what is being done or is required to ensure that activity is adequately resourced?

- It should be noted that mainstream resources in direct support of the Stronger Communities indicators are limited; and delivery planning is constrained by this.
- Partners have had some success in drawing in external funding in support of Stronger Communities priorities – particularly around sport, volunteering and third sector support services; and further bids are planned – including funding to support work around gypsies and travellers.
- There are particular issues regarding the availability of resources in support of delivering the affordable housing target; and the achievability of this target in the light of changing economic circumstances. These will be explored as part of the end-of-year ‘refresh’ of the LAA.
- Achievement of the housing target requires partner agencies to consider releasing resources for affordable housing through making available surplus publicly owned land.

What are the key risks for this block?

- That partners are unable to deliver the ‘affordable housing’ target, due to a range of circumstances.
- That the lack of dedicated resources constrains the effectiveness of the partnership to commission services in support of the agreed targets
- That partnership interventions around empowerment, cohesion and volunteering have insufficient impact on public attitudes and behaviour to affect the achievement of the targets
- That changing economic circumstances leads to a greater feeling of disempowerment, and less cohesive communities

Healthier Communities and Older People

Overall Summary

A1	Block	Healthier Communities & Older People
A2	Vision for the Block	Everyone in Warwickshire has the support and information they need to live healthy lifestyles and to live independently at home while health inequalities across the county are reduced.
A3	Indicators focussed on Narrowing the Gap	NI120 All age all cause mortality. NI123 Smoking Cessation.
A4	Indicators incorporating cross cutting issues	NI120, NI123, NI124, NI125, NI139, NI135, NI141, reduce the no. of people who fall, improve diet, increase physical activity,

A5	Statement of Involvement	All partner agencies
A6	Localised indicators	Differential targets will be set where they can at district level and incorporated into district Health Improvement Action Plans which will be monitored by both the local LSP's and also the county Healthier Communities Delivery Group.

Key Activities for 2008/09

Additional resources have been allocated particularly in Nuneaton & Bedworth through the Narrowing the Gaps monies from the LSP for a range of health improvement initiatives for the current year. These include activities around teenage conceptions, smoking, weight management and health MOTs specifically targeted at men. This would not have happened without the LAA.

How have we identified local priorities and how are we working with local LSP's to deliver the LAA?

All five district LSP's have a local Health Improvement & Wellbeing partnership group known as HIWeb. All HIWeb's have action plans based on local need and priorities identified in the Community Sustainable Plan and the LAA. The work is targeted to narrow the gap using local and county wide data and information. Differential targets are being developed at district level for the LAA to measure progress.

Are there resources available to deliver the activities that underpin the achievement of the indicator? If not what is being done or is required to ensure that activity is adequately resourced?

For two of the indicators NI 135 Carers and NI 141 Supporting People are resourced to deliver outcomes, however the current funding is part of the Area Based Grant and therefore is not necessarily secure.

Resources will need to be found to enable the reducing falls targets to be met both for a Co-ordinator to be appointed and also to seek additional PCT funding to improve the falls services in the north of the county to bring them in line with the south.

For the majority of indicators they will be achieved by partners working together to maximise their resources the only dedicated resource for some of the lifestyle work is where the local HIWeb has bid against the LSP's "Narrowing the Gaps" allocation for the current year, particularly in Nuneaton & Bedworth. There is dedicated funding allocated through the PCT to Smoking Cessation but further resources from all partners is needed to ensure the narrowing the gaps agenda is met.

A Business Case is being finalised to bring together health improvement services in Nuneaton & Bedworth to include the Health Trainer Service, Wellness Matters services and some smoking cessation work to be delivered through a Social Enterprise Model/Voluntary Sector. To

enable this comprehensive programme the Healthy Living Network will require ongoing funding to continue to deliver activities to reducing health inequalities. Annual Funding of £100k is needed.

What are the key risks for this block?

- > All age all cause mortality target is particularly challenging. This was pointed out to Govt. Office.
- > Reducing health inequalities particularly in Nuneaton & Bedworth is challenging without a joined up strategic approach encompassing income maximisation, employment, educational attainment, training, housing and access to support for health improvement programmes.
- > Indicators that are based on surveys of perception are problematic in respect of their subjectivity. This is a particular issue for local indicator NI 139 which asks, through the Place Survey, which samples the whole local population and seeks their views of support for older people regardless of any first hand experience. There are additional problems with this indicator as the baseline will not be established until 2009 and so targets have yet to be set.

Economic Development and Enterprise

Overall Summary

A1	Block	Economic Development & Enterprise
A2	Vision for the Block	To ensure sustainable economic growth throughout Warwickshire whereby high value added businesses are encouraged and a range of jobs are created and retained with residents equipped with the appropriate skills and competencies to benefit from increased economic prosperity.
A3	Indicators focussed on Narrowing the Gap	All prioritise 'narrowing the gap' whether in terms of economic and social inequalities : NI152 (out of work benefits); NI163 (level 2 qualifications); NI171 (VAT registration rate) – the above include geographic targeting with Warwickshire (total) compared to priority wards where the gap is greatest for that specific indicator; plus NI175 (access to services by public transport) And also in terms of 'investing in success' : NI66 (average earnings) and NI 165 (level 4 qualifications) where aim is to narrow the gap between Warwickshire and the South East.

A4	Indicators incorporating cross cutting issues	If this means rural proofing; physical recreation and leisure; and culture possibility many of the EDE indicators are relevant.
A5	Statement of Involvement	<p>EDE Block Board and Officer Groups have been developing the case for priority indicators for some time. Indicator leads, in collaboration with GOWM and, where appropriate, their own Regional and National Depts, have agreed the actual targets. The final list of indicators was endorsed by the Theme Partnership at its meeting of 17th April and specific targets presented at a Workshop on 11th June 2008.</p> <p>Preparation of the draft delivery plan has been undertaken by Indicator Leads in collaboration with the Block Performance Lead. The EDE (wider) Theme Partnership has been given an opportunity to input comments before submission – as a draft – to the PSB. More discussion, input and development will result as an outcome of the next Theme Partnership meeting scheduled for September 23rd.</p>
A6	Localised indicators	NI152 (W'shire vs priority wards); NI163 (W'shire vs North Warwickshire & Nuneaton & Bedworth), NI 165 (W'shire vs South East); NI 166 (W'shire vs SE); NI 175 (W'shire vs Nuneaton & Bedworth)

Key Activities for 2008/09

- Bend and focus mainstream employment and skills support activity where possible on the 28 Priority Wards across the county to maximise our impact in those areas where it is most needed
- Improve the co-ordination, alignment and integration of employment, skills and enterprise provision across the county and develop a single "Warwickshire Offer" for individuals and employers
- Better understand the reasons and drivers behind people falling out of work or education and onto benefits, and look to develop pro-active and pre-emptive interventions
- Increase the uptake of Skills Pledges by employers across the county, making public commitments to support all of their employees to develop basic skills and work towards relevant and valuable qualifications to at least Level 2. Include a special focus on public sector organisations to commit to taking on the "Public Sector Skills Challenge"

- Promote self-employment as a real option for individuals, and improve alignment and integration with wider employment and skills provision
- Seek to provide programmes to support businesses struggling in the current economic climate, and dedicated enterprise, employment and skills support for those facing or at risk of redundancy
- Develop a sub-regional, co-ordinated approach to boosting Level 4 qualifications and maximising the impact it has on the strength and character of our economy
- Promote and support the uptake of management and leadership development programmes within local businesses
- Shout louder about our successes, developing and promoting a positive marketing campaign about Warwickshire's and the sub-regional economy and growth opportunities
- Expansion of Flexibus network across Warwickshire.
- Examine the feasibility of expanding a 'Community Links' type of service to other Districts/Boroughs

How have we identified local priorities and how are we working with local LSP's to deliver the LAA?

A series of workshops with District & Borough economic development portfolio holders and officers were undertaken to develop the EDE Block and ensure a two-way relationship between the LAA and local LSPs. A Partnership Group has been established which meets on a quarterly basis, and maintains this dialogue with elected members and officers.

The indicators with a clear "narrowing the gap" focus (NI's 152, 163, 171 and 175) will by definition have a series of local activities which will need to be delivered in partnership with local partners through LSP.

Are there resources available to deliver the activities that underpin the achievement of the indicator? If not what is being done or is required to ensure that activity is adequately resourced?

Mainstream resources and activity are available for worklessness (Jobcentre Plus), skills (LSC), enterprise (Business Link) and transport (WCC), which we will aim to bend and focus on LAA activities as far as possible. However, there is limited flexible funding, which can be specifically utilised to support the LAA and add value to existing activity. Some external funding (particularly European funding) is being sought to provide some additional resources, but this is likely to be geographically confined to certain areas of the county.

Additional funding to support flexible activity would be beneficial and increase our ability to meet and exceed our targets. If funding is available, then particular actions can be developed and costed.

What are the key risks for this block?

- Economic downturn – likely to lead to a tightening of the labour market and a rise in unemployment, which will significantly impact on our ability to meet the stretched targets for NI152. Worsening economic conditions will also potentially reduce the likelihood of individuals starting their own businesses, so may also have a knock on impact for indicator NI171.
- Failure to secure external funding (i.e. ESF & ERDF) – will reduce our ability to provide additional flexible resources to add value to mainstream activity and meet the stretched targets contained with the LAA
- Loss of provider resource – reductions in funding or levels of support by mainstream providers within Warwickshire (i.e. for employment, skills and enterprise activity) will impact on our ability to meet our targets
- Reduction of LAA Grant income for transport will significantly constrain our ability to meet the targets for NI175.

Climate Change and Environment

Key Summary

A1	Block	Climate Change & the Environment
A2	Vision for the Block	An improved environment for Warwickshire, which respects biodiversity and the limits of the planet’s natural resources, while preserving them for the benefit of future generations
A3	Indicators focussed on Narrowing the Gap	No specific indicators identified
A4	Indicators incorporating cross cutting issues	NI188, NI186, NI195,
A5	Statement of Involvement	WCC – all districts and boroughs, other partners as identified
A6	Localised indicators	NI185, NI187

Key Activities for 2008/09

NI186 – Per capita CO2 emissions in the LA area:

- The LAA will ensure a County wide response to this indicator, and also the extolling of best practice that will assist all organisations in reducing CO2.
- The LAA will ensure extolling best practice to communities, enabling and empowering communities.
- The LAA will look to move to “1 tonne challenge” if funding can be obtained that will assist in meeting the target.

NI188 – Adapting to Climate Change:

- The LAA will ensure that all Districts/Boroughs and the County move forward in a generic way to hit the necessary levels that are contained within the target.

NI191 – Residual Household Waste per Household:

- All activities would have taken place under the auspices of the Warwickshire Waste Partnership.

NI195 – Improved street and environmental cleanliness (levels of graffiti, litter, detritus and fly posting):

- The LAA will ensure sharing of best practice, and also to agree a common methodology in terms of monitoring.

NI197 – Improved Local Biodiversity, proportion of local sites where positive conservation management has been, or is being, implemented:

- The LAA will potentially provide funding essential to survey all necessary sites to hit the required targets.

How have we identified local priorities and how are we working with local LSP's to deliver the LAA?

- With reference to the previous LAA targets, the LSP held a series of workshops on the differentiation on targets to the local level.
- There was a strong correlation to local priorities (via consultation) to the Sustainable Community Strategy.
- Via the LAP, there are a number of groups working on local delivery on all Community Strategy themes.
- The new LAA has been brought to the LSP's attention, and there needs to be in depth discussion on the vision of the new LAA, and how the LSP can assist. Also, work in relation to the Narrowing the Gap Programme which contributes to local authority targets is being delivered.

Are there resources available to deliver the activities that underpin the achievement of the indicator? If not what is being done or is required to ensure that activity is adequately resourced?

NI186:

- Resources already identified by respective organisations.
- Potential requirements:
 - £5,000 Renewable Energy booklet
 - £100,000 “1 Tonne Challenge”

NI188:

- Resources already identified by respective organisations.
- Potential requirements:
 - DEFRA funding is being pursued by the Lead Officer

NI191:

- Resources already identified by respective organisations (PSA2).
- Potential requirements:
 - None identified.

NI195:

- Resources already identified by respective organisations.
- Potential requirements:
 - None identified.

NI197:

- Resources already identified by respective organisations.
- Potential requirements:
 - To ensure surveying of all sites in 2009/10. £246,500 would be required.

What are the key risks for this block?

- Obtaining the necessary funding
- In relation to NI191, the Government not pursuing the initiatives necessary to reduce CO2 emissions within their control
- All organisations not acting in a coherent manner
- Lack of partnership involvement

WARWICKSHIRE PUBLIC SERVICE BOARD-WORK PROGRAMME 2008/09

Date of Meeting	Procedural Items	Substantive Items
26 th June 2008	--LAA Update --Finance Update --Work Programme	<ul style="list-style-type: none"> • Warwickshire Vision • Growth and Housing Agenda • Serious Violent Crime Project Update • LAA Communications Framework
September	--LAA Update --Performance and Finance Update --Work Programme	<ul style="list-style-type: none"> • Addressing the Impact of Climate Change • Hear by Right • Narrowing the Gap Update (incl. Child Poverty/Health Inequalities) • Probation • Housing and Growth • Results of ABG Scrutiny and Proposals for Joint Scrutiny • Identification of ABG Priorities/Allocation • Headline LAA Delivery Plans (Year 1) • CAA Consultation
November	--LAA Update --Performance and Finance Update --Risk Analysis --Work programme	<ul style="list-style-type: none"> • Promoting Economic Growth and the Skills Agenda (Regional Economic Strategy) • Narrowing the Gap Update (P Galland) • LPSA 2 Reward/Delegated Capital • SCS Draft Consideration • Locality Profiles
January	--LAA Update --Work programme	<ul style="list-style-type: none"> • Staying Healthy Strategy • Narrowing the Gap Update • Endorsement of SCS • Year 1 LAA refresh
February	--LAA Update --Performance and Finance Update --Work programme	<ul style="list-style-type: none"> • Embedding a Vision for a Stronger and Safer County • Narrowing the gap Update • Budget decisions for LPSA 2/Delegated Capital
April	--LAA Update --Finance Update --Risk Analysis/Update --Work Programme (09/10)	<ul style="list-style-type: none"> • Narrowing the Gap Update • Outcomes of Budget process/ABG Financial Protocols • LAA Delivery Plans (Year 2)